

CAPITAL PLANNING 2025-2030

Dept	Building/Area	Project Title	Strategic Plan	Description	Substantiation	Cost (\$000s) (Yellow >\$75)	Year (Target)	Priority	Funding Source	Consultant Required
Planning	Land for resale	Cessna Lots	Infrastructure	To purchase lots requiring review prior to resale	The purchase of existing undeveloped lots in this area will mitigate existing concerns and allow planning for future development and growth, once service connections are re-established.	\$ 90	2025	B1 - REQUIRED H&S	Reserves - General	No
General Government	Equipment	CCTV	Safety	CCTV camera installation on poles at key areas in community	Currently there is no infrastructure to address this safety need within the community, a new system is required to increase safety and wellbeing within the community.	\$ 70	2026	B1 - REQUIRED H&S	Reserves - General	No
Transportation	Sidewalks	East Side Walking Paths & Cessna	Safety	Remove existing asphalt, prep and lay crusher fine surface	To prep and prepare walking pathways for future paving while maintaining a walkable surface in the interim	\$ 30	2026	B1 - REQUIRED H&S	Reserves - Transportation	No
Transportation	Culverts & Drainage	Drainage Improvements	Infrastructure	Complete drainage upgrades and improvements identified through a completed Drainage Survey and a recent review of current status. The Drainage Survey identified culvert inventories and condition, as well as areas for system improvements. While some areas have been completed, a recent status review of the survey, confirmed 4 high priority areas and 7 moderate priority areas remain outstanding to increase service life and	Enhancing drainage infrastructure within the Village will protect and sustain existing residential and commercial properties, while also unlocking additional land for future development. This improvement will expand the inventory of residential and commercial lots available for sale, fostering new opportunities for housing growth and economic development.	\$ 400	2026	B2 - REQUIRED OPS	CCBF (Gas Tax Funding)	No
General Government	Facilities	Office - Engineering Review - Roof and structure	Infrastructure	To provide a review of identified issues (leaks, cracking) and a plan to address and correct	Previous roof leaks and cracks near windows, doors and floor transitions have been identified. An engineering review will assist to ensure service life of asset, and provide fiscal planning to address noted concerns.	\$ 15	2026	B2 - REQUIRED OPS	Reserves - General	Yes
Utilities	Waterlines	Kidd/Cessna repair	Infrastructure	To assess and identify repairs needed	A review of the existing water and sewer lines in this development area have identified risks and gaps in service. An engineering review completed in 2024 recommends no further development in the area. To support existing services and ensure housing capacity growth a review of responsibilities and repairs are required.	\$ 128	2026	B2 - REQUIRED OPS	Reserves - Utility	Yes
Utilities	Sewerlines	Kidd/Cessna repair	Infrastructure	To assess and identify repairs needed	A review of the existing water and sewer lines in this development area have identified risks and gaps in service. An engineering review completed in 2024 recommends no further development in the area. To support existing services and ensure housing capacity growth a review of responsibilities and repairs are required.	\$ 127	2026	B2 - REQUIRED OPS	Reserves - Utility	Yes
Utilities	Utilities	Kidd/Cessna repair	Infrastructure	CHIF Project Plan		\$ 595	2026	B2 - REQUIRED OPS	Other Funding	Yes
Transportation	Vehicles (Fleet asset)	Replace 2004 F150 truck	Infrastructure	To replace 2004 F150 pick-up truck	Village commercial fleet vehicles in excess of 7 years of age are at risk of breakdown causing potential operational and fiscal risks, with no available redundancy. Replacing vehicles at end of life prior to failure reduces operational and maintenance costs while maximizing safety, efficiency, productivity and overall fleet performance. The 2004 F150 pick up is used by the public works summer students for clean-up and maintenance tasks in the Village.	\$ 75	2026	C2 - End of Life	Reserves - Transportation	No
Utilities	Facilities	Lagoon Expansion - LLRIB	Community Wellness	Pre-design / Project Brief progress payment		\$ 62.5	2026	B1 - REQUIRED H&S	Reserves - Utility	No
Utilities	Hydrants	Hydrants - New or Replacement	Infrastructure	To install 6 replacement hydrants	To support existing services or address community growth.	\$ 50	2026	B2 - REQUIRED OPS	Reserves - Utility	No
General Government	Facilities	Office Renovation Upgrades	Infrastructure	Upgrade and renovate office (paint, lights, electrical, spare office, and an additional work station)	The current office layout and furnishings are dated, inhibit productivity work flows, and are approaching end of life. Renovation is required to increase functionality and productivity, expand office service life, address customer service accommodations, and provide space and energy enhancements.	\$ 100	2027	C1 - Efficiency	Reserves - General	No
General Government	Facilities	Roof and structure	Infrastructure	To address issues with prior leaks and cracking around windows and doors, scope and cost tbd by engineering review	To ensure service life of asset (see Engineering review substantiation)	\$ 100	2027	B2 - REQUIRED OPS	Reserves - General	Yes

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Transportation	Roads	Paving Project	Infrastructure	To cut and patch sections larger than 10' in length. Scope to include all sub-grade and drainage repairs. Areas to be identified during annual and preventative inspections and evaluated by Engineering review	Repair Maintenance to address heaving or ground erosion to ensure smooth transition of vehicle and public traffic.	\$ 150	2027	B2 - REQUIRED OPS	Reserves - Transportation	No
Transportation	Roads	Paving Project	Infrastructure	To replace road sections larger than 100 linear feet. Scope to include all ground prep, drainage, approaches and line markings. Areas to be identified during annual and preventative inspections and evaluated by Engineering review	Road and egress replacements to address emergency road failures on an as needed basis or to plan for community enhancements.	\$ 500	2027	B2 - REQUIRED OPS	Reserves - Transportation	No
Utilities	Facilities	Lagoon Expansion - LLRIB	Community Wellness	Estimated \$30 M (Village portion is 25% (\$7.5M) with Northern District (15%) and LLRIB (rest), NMTA expected to cover 11/12 so Village portion is estimated at 1/12 or \$625,000	To partner with LLRIB to replace existing sewage lagoon and allow for expansion and growth within the regional community	\$ 562.5	2027	B1 - REQUIRED H&S	Reserves - Utility	No
Transportation	Sidewalks	East Side Walking Paths & Cessna	Safety	Pave key walking paths within the community to a 4' width and install barrier between roadway and pathway.	Current sidewalks/walking paths are dilapitaed or non existant, upgrades required to create and ensure safe and pleasant movement within the community along pathways to be utilized for non-motorized means of transport (walking, biking, etc).	\$ 320	2027	B2 - REQUIRED OPS	Reserves - Transportation	No
Recreation	Signage	Signage for Parks	Infrastructure	To provide clear and adequate signage	Existing signage has been identified as dated and showing signs of fading and deterioration due to sun and weather exposure. To provide residents and visitors with clear identification of Village properties, wayfinding and awareness new signage will contain Village branding and enchance imaging.	\$ 30	2027	C2 - End of Life	Reserves - Recreation	No
Environmental Health	Vehicles	Replace 2004 F350 truck	Infrastructure	To replace 2004 F350 truck	Village commercial fleet vehicles in excess of 7 years of age are at risk of breakdown causing potential operational and fiscal risks, with no available redundancy. Replacing vehicles at end of lfe prior to failure reduces operational and maintence costs while maximizing safety, efficiency, productivity and overall fleet performance. The 2004 F350 pick up is used by public works staff to facilitiate extra environmental health related tasks and provide redundancy if needed.	\$ 90	2027	C2 - End of Life	Reserves - Transportation	No
Utilities	Waterlines	Water Meters	Infrastructure	Software (\$4k), hardware and installation (\$400k) to provide water metering for all water utility accounts	Non-metered water services are currently provided to residents and businesses. Water metering would provide consistent, fair and transparent billing to all water account users.	\$ 405	2027	New	Reserves - Utility	No
General Government	Signage	Signage for Areas	Infrastructure	To provide clear and adequate signage	50th Formation of Air Ronge	\$ 20	2027	C1 - Efficiency	Reserves - General	No
Protective Services	Protective Services	Emergency Planning	Safety	To purchase equipment and supplies (generators, fire suppression, pumps, air scrubbers, etc) in preparation for wildfire/emergency planning		\$ 50	2027	A2 - EMERGENCY OPS	Reserves - General	No
General Government	Computers and Technology	Smart board	Community Engagement	Replace existing tv with Windows 11 compatible smart board for Council Chambers	The existing smart tv is not Windlows 11 comptible. Windows 10 support will end in October 2025, leaving the existing system vulnerable to cybersecurity concerns and IT risks. A new Windows 11 comptible unit will provide ensure current technology and communication methods for Council and staff are maintained.	\$ 10	2028	B2 - REQUIRED OPS	Reserves - General	No
General Government	Office Furnishings	Council Chairs and Table	Infrastructure	Replace council chambers chairs and Table	New Council chairs will address safety concerns identified with the current chairs. The existing Council table does not allow for flexibility in room use. A new table will increase funtionality and enchance technological use.	\$ 16	2028	C2 - End of Life	Reserves - General	No

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Transportation	Facilities	New Shop	Infrastructure	Plans and Engineering for new shop facility	Public works equipment and vehicles are currently stored and maintained in multiple buildings, some of which are not heated. In preparation for end of life of some of the existing shop facilities and to allow for expansion and growth a needs analysis/building plan will identify energy enhancements, productivity gains through workflow, and operational efficiencies.	\$ 50	2028	New	Reserves - Transportation	Yes
Transportation	Vehicles (Fleet asset)	Replace 1995 International - Sander	Infrastructure	To replace 1995 International sander truck	Village industrial fleet equipment in excess of 12 years of age require additional maintenance and are at risk of breakdown causing potential operational and fiscal risks, with no available redundancy. The 1995 International heavy truck is used by the public works staff to sand roads in the winter.	\$ 200	2028	C2 - End of Life	Reserves - Transportation	No
Transportation	Facilities	New shop	Infrastructure	New Shop Structure	In preparation for the end of life of existing shop facilities and to allow for expansion and growth. (See Plans and Engineering for new shop substantiation)	\$ 800	2030	New	Reserves - General	Yes
General Government	Facilities	Regional Animal Control Facility	Infrastructure	To assist with the provision of a facility and staffing for a regional animal control service	Currently animal control is administered by each tri-communities organization with overlap provided by Northern Animal Rescue. A regional partnership approach to animal control services is being explored to provide adequate animal control and vet services in community. Estimated \$300k - year deferred until more information.			New	Reserves - General	Yes
Utilities	Waterlines	Waterlines - New or Replacement	Infrastructure	To install new or replacement waterlines as needed	To support existing services or address community growth.			New		
Utilities	Sewerlines	Sewerlines - New or Replacement	Infrastructure	To install new or replacement sewerlines as needed	To support existing services or address community growth.			New		
Transportation	Lighting	Lighting - New or Replacement	Infrastructure	To install new or replacement lighting as needed	To support existing services or address community growth.					
Transportation	Lighting	Addition of 25 New Street Lights	Safety							
Project Costs - Total Estimated Budget:						\$ 5,046.0				

Capital Project Summaries

By Year	2025	2026	2027	2028	2029	2030	Total by Year
	\$ 90	\$ 1,553	\$ 2,328	\$ 276	\$ -	\$ 800	\$ 5,046

NOTE: see Other Funding

By Department	General Government	Transportation	Planning	Recreation	Environmental Health	Protective Services	Utilities	Total by Department
	\$ 331	\$ 2,525	\$ 90	\$ 30	\$ 90	\$ 50	\$ 1,930	\$ 5,046

By Funding Source - Reserves	Reserves Balances	2026	Difference (000's)
Reserves - Utility	\$ 1,335	2096	\$ 761
Reserves - Transportation	\$ 1,415	1391	-\$ 24
Reserves - General	\$ 1,271	417	-\$ 854
Reserves - Recreation	\$ 30	500	\$ 470
Reserves - Long Term Care	\$ -	72	\$ 72
Total by Funding Source - Reserves	\$ 4,051	4476	\$ 425

By Funding Source - Other	CCBF (Gas Tax Funding)	Other Funding	Total by Funding Source - Other
	\$ 400	\$ 595	\$ 995

Funding Source	Account g/l	Opening Balance	Contribution 2025	2025	Contribution 2026	2026	Contribution 2027	2027	Contribution 2028	2028	Contribution 2029	2029	Contribution 2030	2030	Closing Balance 2030
Reserves - Utility	310-200-200	\$ 2,010,088	\$ 43,056	\$ -	\$ 43,056	\$ (367,500)	\$ 43,056	\$ (967,500)	\$ 43,056	\$ -	\$ 43,056	\$ -	\$ 43,056	\$ -	\$ 933,424
Reserves - Transportation	310-100-400	\$ 1,391,168		\$ -		\$ (105,000)		\$ (1,060,000)		\$ (250,000)		\$ -		\$ -	\$ (23,832)
Reserves - General	310-100-700	\$ 453,593		\$ (90,000)		\$ (85,000)		\$ (270,000)		\$ (26,000)		\$ -		\$ (800,000)	\$ (817,407)
Reserves - Recreation	310-100-800	\$ 500,000		\$ -		\$ -		\$ (30,000)		\$ -		\$ -		\$ -	\$ 470,000
Reserves - Long Term Care	310-100-900	\$ 23,900	\$ 23,900	\$ -	\$ 23,900	\$ -	\$ 23,900	\$ -	\$ 23,900	\$ -	\$ 23,900	\$ -	\$ 23,900	\$ -	\$ 167,300
Reserves Balances		\$ 4,378,749	\$ 66,956	\$ (90,000)	\$ 66,956	\$ (557,500)	\$ 66,956	\$ (2,327,500)	\$ 66,956	\$ (276,000)	\$ 66,956	\$ -	\$ 66,956	\$ (800,000)	\$ 729,485
CCBF (Gas Tax Funding)				\$ -		\$ (400,000)		\$ -		\$ -		\$ -		\$ -	\$ (400,000)
Other Funding				\$ -		\$ (595,000)		\$ -		\$ -		\$ -		\$ -	\$ (595,000)
Total CCBF & Other Funding			\$ -	\$ -	\$ -	\$ (995,000)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (995,000)

Note - CHIF - 40% federal and 33.33% provincial